

PRESS RELEASE

Nanterre, January 20, 2026

VINCI Airports – Traffic as of December 31, 2025

- **Excellent performance throughout 2025 for VINCI Airports traffic with over 334 million passengers (+5% vs. 2024)**
- **Increase of 3.2% in traffic during Q4 2025 compared to Q4 2024**
- **Strong traffic momentum in Q4 at Budapest, Salvador de Bahia, Monterrey, and Cabo Verde**

In the paragraphs below, and unless otherwise stated, the variations refer to traffic levels for the 4th quarter of 2025 compared to the 4th quarter of 2024.

In 2025, VINCI Airports welcomed more than 334 million passengers, representing an additional 16 million travellers in one year (+5% compared to 2024). This strong growth reaffirms VINCI Airports' status as the world's leading private airport operator and aligns with the overall upward trend in air traffic.

Beyond the annual results, **the fourth quarter of 2025 also showed a traffic increase (+3.2%)** compared to the same period in 2024, confirming robust momentum in several regions.

Several European airports continue to record very strong growth. The airports of **Budapest** and **Edinburgh**, the latest additions to the VINCI Airports network, deliver remarkable performances: **Budapest** airport is experiencing double-digit growth, driven by the dynamism of airlines easyJet, Ryanair, and Wizz Air across all their markets. Mediterranean connections, especially to Spain, Italy, Turkey, and Israel, are registering significant peaks. Meanwhile, **Edinburgh** airport shows a solid growth, also supported by the rise of flights to Mediterranean destinations (Spain, Italy, and Turkey) and the British domestic market. **Belgrade** airport traffic continues its impressive progression, driven primarily in Q4 by the expansion of Wizz Air's routes to Western Europe.

In **Portugal**, **Porto** airport experienced an increase in traffic driven by the growth of low-cost airline offerings and the expansion of transatlantic routes. The strong momentum at **Lisbon** airport continued, with notable growth in long-haul flights, particularly to Asian and Latin American markets. This long-haul segment also progressed at **London Gatwick** airport, while domestic traffic in the UK slowed due to the reorganization of low-cost airline offerings. In France, traffic growth at **Lyon** airport was fueled by international flights to a diverse range of destinations: Germany via Lufthansa, Eastern Europe with Wizz Air, and the Mediterranean region with Transavia and easyJet.

In Latin America and Africa, several airports experienced traffic acceleration this quarter. In Brazil, **Salvador de Bahia recorded traffic records in Q4, driven by GOL's expansion and long-haul traffic supported by TAP and Air Europa. The seasonal strengthening of the Air France route between Salvador and Paris CDG also contributed to the increase of capacities during this period. In **Mexico, Monterrey** airport is maintaining its strong momentum with nearly 10% growth, primarily fueled by Volaris and Viva Aerobus. Growth is also excellent in **Costa Rica**, where connections to the United States continued to bolster traffic. Meanwhile, airports in **Cabo Verde** are continuing their upward trend, supported in particular by operations from easyJet**



and Transavia. New routes to France and the United Kingdom enriched the offerings and complemented growth driven by connections to Portugal.

In **Japan**, traffic results increased in Q4 despite geopolitical tensions with China, which led to some flight cancellations in December. These events tempered the strong recovery in international traffic observed up until then.

About VINCI Airports

VINCI Airports, as the leading private airport operator in the world, manages the development and operation of more than 70 airports located in 14 countries. VINCI Airports draws on its expertise as a comprehensive integrator to develop, finance, build and operate airports, leveraging its investment capability and know-how to optimise operational performance and modernise infrastructure while bringing about their environmental transition. In 2016, VINCI Airports became the first airport operator to commit to an international environmental strategy, setting itself the aim of reaching zero net emissions (scope 1 and 2) across the network by 2050 while supporting its stakeholders' transition.

For more information:

www.vinci-airports.com

<https://www.linkedin.com/company/vinci-airports/>

About VINCI

VINCI is a world leader in concessions, energy solutions and construction, employing 285,000 people in more than 120 countries. We design, finance, build and operate infrastructure and facilities that help improve daily life and mobility for all. Because we believe in all-round performance, we are committed to operating in an environmentally, socially responsible and ethical manner. And because our projects are in the public interest, we consider that reaching out to all our stakeholders and engaging in dialogue with them is essential in the conduct of our business activities. Based on that approach, VINCI's ambition is to create long-term value for its customers, shareholders, employees, partners and society in general.

www.vinci.com

Appendix – Passenger traffic and commercial movements on 31 December 2025

I- Trends in passenger traffic at VINCI Airports¹

	December 2025	Q4 2025	YTD at the end of December 2025
	% Change 2025 / 2024	% Change 2025 / 2024	% Change 2025 / 2024
VINCI Airports	+2.5%	+3.2%	+5.0%
Portugal (ANA)	+4.6%	+4.7%	+4.7%
United Kingdom	-0.2%	+0.3%	+1.0%
France	-0.9%	-0.5%	+2.2%
Serbia	+8.6%	+8.6%	+6.5%
Hungary	+9.9%	+11%	+12%
Mexico (OMA)	+7.2%	+6.9%	+8.9%
United States of America	-9.9%	-7.6%	-4.9%
Dominican Republic (Aerodom)	+3.9%	+0.4%	-8.6%
Costa Rica	+8.4%	+8.8%	+3.3%
Chile (Nuevo Pudahuel)	-1.2%	-4.7%	+1.0%
Brazil	+8.5%	+6.1%	+8.7%
Japan (Kansai Airports)	-1.2%	+4.3%	+10%
Cambodia (Cambodia Airports)	+3.8%	+7.6%	+14%
Cabo Verde	+20%	+15%	+16%

¹ Data at 100%, irrespective of percentage held, including airport passenger numbers over the full period.

II- Trends in commercial movements (ATM) at VINCI Airports²

	December 2025	Q4 2025	YTD at the end of December 2025
	% Change 2025 / 2024	% Change 2025 / 2024	% Change 2025 / 2024
VINCI Airports	+1.9%	+1.7%	+4.0%
Portugal (ANA)	+0.9%	+2.6%	+3.4%
United Kingdom	-0.9%	-0.9%	+1.4%
France	+2.9%	+1.0%	+2.0%
Serbia	+4.4%	+2.6%	+3.9%
Hungary	+8.4%	+8.4%	+9.6%
Mexico (OMA)	+8.6%	+8.6%	+9.6%
United States of America	-14%	-16%	+0.3%
Dominican Republic (Aerodom)	-0.7%	-0.4%	-9.5%
Costa Rica	+14%	+15%	+6.1%
Chile (Nuevo Pudahuel)	-1.1%	-4.5%	-0.8%
Brazil	+3.7%	+1.0%	+4.0%
Japan (Kansai Airports)	+2.0%	+3.9%	+6.7%
Cambodia (Cambodia Airports)	+9.7%	+11%	+15%
Cabo Verde	+17%	+13%	+16%

² Data at 100%, irrespective of percentage held, including commercial movements over the full period.

III- Passenger traffic by airport

<i>In thousands of passengers</i>	VINCI Airports share (%)	Q4 2025	% change 2025 / 2024	YTD at the end of December (12 months)	% change 2025 / 2024
Portugal (ANA) of which					
Lisbon (LIS)	100	8,669	+3.4%	36,126	+2.9%
Porto (OPO)	100	3,971	+8.1%	16,939	+6.3%
Faro (FAO)	100	1,923	+4.4%	10,395	+5.8%
Madeira (FNC, Pxo)	100	1,296	+7.7%	5,653	+12%
Azores (FLW, HOR, SMA, PDL)	100	623	-1.8%	3,357	+2.2%
TOTAL		16,483	+4.7%	72,474	+4.7%
United Kingdom of which					
Gatwick (LGW)	50.01	9,531	-2.5%	42,771	-1.1%
Edinburgh (EDI)	50.01	4,026	+8.4%	16,979	+7.5%
Belfast (BFS)	100	1,538	-1.6%	6,681	-1.1%
TOTAL		15,094	+0.3%	66,431	+1.0%
France of which					
Lyon-Saint Exupéry (LYS) & Lyon-Bron (LYN)	30.6	2,532	+0.3%	10,723	+2.3%
Nantes Atlantique (NTE)	85	1,598	-1.0%	7,189	+2.6%
Rennes Bretagne (RNS)	49	132	-3.4%	512	+0.1%
Grenoble Alpes Isère (GNB)	100	42	-2.7%	261	+5.9%
Chambéry Savoie Mont Blanc (CMF)	100	25	+34%	191	+7.6%
Toulon Hyères (TLN)	100	34	-26%	236	-19%
Clermont Ferrand Auvergne (CFE)	100	54	-8.9%	249	+8.8%
Annecy (NCY)	100	1	+51%	4	-9.4%
TOTAL		4,421	-0.5%	19,377	+2.2%
Serbia					
Belgrade (BEG)	100	2,112	+8.6%	8,911	+6.5%
TOTAL		2,112	+8.6%	8,911	+6.5%
Hungary					
Budapest (BUD)	20	5,001	+11%	19,584	+12%
TOTAL		5,001	+11%	19,584	+12%

<i>In thousands of passengers</i>	VINCI Airports share (%)	Q4 2025	% change 2025 / 2024	YTD at the end of December (12 months)	% change 2025 / 2024
Mexico (OMA) of which					
Monterrey (MTY)	29.99	4,150	+9.6%	15,760	+16%
Chihuahua (CUU)	29.99	528	+11%	1,955	+5.9%
Ciudad Juarez (CJS)	29.99	541	-2.7%	2,128	-0.5%
Culiacan (CUL)	29.99	557	-6.2%	2,219	-2.4%
Mazatlan (MZT)	29.99	428	-6.5%	1,746	-6.9%
Acapulco (ACA)	29.99	184	+19%	683	+14%
San Luis Potosi (SLP)	29.99	231	+20%	829	+13%
Torreón (TRC)	29.99	220	+6.4%	846	+3.7%
Zihuatanjo (ZIH)	29.99	187	+13%	727	+8.8%
Durango (DGO)	29.99	163	+17%	565	+7.0%
Zacatecas (ZCL)	29.99	118	+30%	425	+14%
Tampico (TAM)	29.99	168	+12%	611	+9.0%
Reynosa (REX)	29.99	119	-12%	441	-17%
TOTAL		7,594	+6.9%	28,936	+8.9%
United States of America of which					
Hollywood Burbank (BUR)	MC*	1,680	-6.4%	6,374	-2.7%
Atlantic City (ACY)	MC*	185	-17%	847	-19%
TOTAL		1,865	-7.6%	7,221	-4.9%
Dominican Republic (Aerodom) of which					
Saint-Domingue (SDQ)	100	1,338	+0.4%	5,305	-8.7%
Puerto Plata (POP)	100	191	-1.2%	818	-7.0%
Samana (AZS)	100	24	+4.8%	95	-8.2%
La Isabela (JBQ)	100	12	+13%	42	-18%
TOTAL		1,564	+0.4%	6,260	-8.6%
Costa Rica					
Guanacaste (LIR)	45	431	+8.8%	1,974	+3.3%
TOTAL		431	+8.8%	1,974	+3.3%
Chile (Nuevo Pudahuel)					
Santiago (SCL)	40	6,594	-4.7%	26,512	+1.0%
TOTAL		6,594	-4.7%	26,512	+1.0%

<i>In thousands of passengers</i>	VINCI Airports share (%)	Q4 2025	% change 2025 / 2024	YTD at the end of December (12 months)	% change 2025 / 2024
Brazil of which					
Salvador (SSA)	100	2,186	+11%	8,074	+6.3%
Manaus (MAO)	100	860	+6.1%	3,356	+14%
Porto Velho (PVH)	100	147	-6.6%	638	+28%
Boa Vista (BVB)	100	92	-32%	406	-11%
Rio Branco (RBR)	100	113	-10%	507	+19%
TOTAL		3,433	+6.1%	13,129	+8.7%
Japan (Kansai Airports) of which					
Kansai (KIX)	40	8,594	+4.5%	34,089	+11%
Itami (ITM)	40	4,161	+1.2%	16,175	+6.7%
Kobe (UKB)	40	1,062	+17%	4,058	+14%
TOTAL		13,817	+4.3%	54,322	+10%
Cambodia (Cambodia Airports) of which					
Phnom Penh (PNH)	70	0	-100%	3,664	-23%
Techo (KTI) ³	MC*	1,365		1,673	
Sihanoukville (KOS)	70	65	+82%	172	+84%
TOTAL		1,429	+7.6%	5,509	+14%
Cabo Verde of which					
Praia (RAI)	100	197	+16%	753	+13%
Sal (SID)	100	430	+14%	1,588	+19%
São Vicente (VXE)	100	97	+16%	354	+18%
Boa Vista (BVC)	100	183	+14%	670	+8.5%
TOTAL		938	+15%	3,482	+16%
Total VINCI Airports		80,777	+3.2%	334,123	+5.0%

³ VINCI Airports has been operating the new Techo International Airport in Phnom Penh since September 9 under an operating contract

* MC: Management Contract

IV- Commercial movements by airport

Commercial flights	VINCI Airports share (%)	Q4 2025	% change 2025 / 2024	YTD at the end of December (12 months)	% change 2025 / 2024
Portugal (ANA) of which					
Lisbon (LIS)	100	55,299	+0.8%	226,990	+0.8%
Porto (OPO)	100	26,018	+6.8%	109,620	+5.4%
Faro (FAO)	100	13,007	+3.4%	67,510	+6.3%
Madeira (FNC. PXO)	100	9,107	+5.6%	38,742	+12%
Azores (FLW, HOR, SMA, PDL)	100	6,955	-2.4%	37,537	+0.9%
TOTAL		110,488	+2.6%	480,914	+3.4%
United Kingdom of which					
Gatwick (LGW)	50.01	59,274	-2.7%	259,426	-0.8%
Edinburgh (EDI)	50.01	29,177	+3.3%	124,283	+3.6%
Belfast (BFS)	100	13,602	-1.5%	58,266	+7.3%
TOTAL		102,053	-0.9%	441,975	+1.4%
France of which					
Lyon-Saint Exupéry (LYS) & Lyon-Bron (LYN)	30.6	24,385	+0.9%	100,004	+1.7%
Nantes Atlantique (NTE)	85	12,321	+2.2%	52,128	+2.9%
Rennes Bretagne (RNS)	49	2,073	+0.3%	8,172	+5.2%
Grenoble Alpes Isère (GNB)	100	691	-10%	3,998	+3.3%
Chambéry Savoie Mont Blanc (CMF)	100	1,069	+5.5%	6,419	+11%
Toulon Hyères (TLN)	100	1,009	-8.4%	8,516	-2.2%
Clermont Ferrand Auvergne (CFE)	100	1,104	-10%	4,556	-9.6%
Annecy (NCY)	100	506	+39%	2,261	+5.0%
TOTAL		43,779	+1.0%	188,619	+2.0%
Serbia					
Belgrade (BEG)	100	21,114	+2.6%	89,480	+3.9%
TOTAL		21,114	+2.6%	89,480	+3.9%
Hungary					
Budapest (BUD)	20	35,017	+8.4%	137,570	+9.6%
TOTAL		35,017	+8.4%	137,570	+9.6%

Commercial flights	VINCI Airports share (%)	Q4 2025	% change 2025 / 2024	YTD at the end of December (12 months)	% change 2025 / 2024
Mexico (OMA) of which					
Monterrey (MTY)	29.99	33,130	+9.9%	127,838	+18%
Chihuahua (CUU)	29.99	6,208	+15%	22,070	+1.1%
Ciudad Juarez (CJS)	29.99	4,551	-4.1%	18,581	+2.3%
Culiacan (CUL)	29.99	4,849	-4.8%	19,635	+1.5%
Mazatlan (MZT)	29.99	3,997	-3.7%	15,812	-1.1%
Acapulco (ACA)	29.99	2,288	+36%	7,981	+18%
San Luis Potosi (SLP)	29.99	4,285	+25%	16,455	+20%
Torreón (TRC)	29.99	2,962	+18%	11,155	+11%
Zihuatanejo (ZIH)	29.99	2,003	+2.6%	7,356	-2.5%
Durango (DGO)	29.99	2,502	-5.5%	9,440	-5.6%
Zacatecas (ZCL)	29.99	1,264	+27%	4,484	+12%
Tampico (TAM)	29.99	2,490	+37%	8,184	-7.4%
Reynosa (REX)	29.99	903	-25%	3,661	-23%
TOTAL		71,432	+8.6%	272,652	+9.6%
United States of America of which					
Hollywood Burbank (BUR)	MC*	30,895	-17%	133,891	+0.7%
Atlantic City (ACY)	MC*	2,383	+7.0%	9,917	-3.9%
TOTAL		33,278	-16%	143,808	+0.3%
Dominican Republic (Aerodom) of which					
Saint-Domingue (SDQ)	100	11,299	-1.6%	44,346	-8.7%
Puerto Plata (POP)	100	1,454	+9.7%	5,617	-7.4%
Samana (AZS)	100	195	-7.1%	727	-17%
La Isabela (JBQ)	100	1,103	+2.0%	4,151	-18%
TOTAL		14,051	-0.4%	54,847	-9.5%
Costa Rica					
Guanacaste (LIR)	45	5,738	+15%	22,672	+6.1%
TOTAL		5,738	+15%	22,672	+6.1%
Chile (Nuevo Pudahuel)					
Santiago (SCL)	40	38,955	-4.5%	157,270	-0.8%
TOTAL		38,955	-4.5%	157,270	-0.8%

Commercial flights	VINCI Airports share (%)	Q4 2025	% change 2025 / 2024	YTD at the end of December (12 months)	% change 2025 / 2024
Brazil of which					
Salvador (SSA)	100	15,064	+9.9%	57,600	+4.2%
Manaus (MAO)	100	7,971	-1.8%	31,431	+4.5%
Porto Velho (PVH)	100	974	-12%	4,527	+24%
Boa Vista (BVB)	100	575	-36%	2,578	-22%
Rio Branco (RBR)	100	750	-25%	3,543	+7.0%
TOTAL		25,711	+1.0%	101,649	+4.0%
Japan (Kansai Airports) of which					
Kansai (KIX)	40	54,298	+6.5%	213,979	+11%
Itami (ITM)	40	34,428	-0.9%	138,096	+0.6%
Kobe (UKB)	40	9,152	+7.5%	36,157	+8.6%
TOTAL		97,878	+3.9%	388,232	+6.7%
Cambodia (Cambodia Airports) of which					
Phnom Penh (PNH)	70	0	-100%	32,059	-22%
Techo (KTI) ⁴	MC*	11,920		14,854	
Sihanoukville (KOS)	70	826	+44%	2,669	+29%
TOTAL		12,746	+11%	49,582	+15%
Cabo Verde of which					
Praia (RAI)	100	2,451	+4.1%	9,335	+7.0%
Sal (SID)	100	4,419	+20%	15,398	+24%
São Vicente (VXE)	100	1,200	+15%	4,416	+19%
Boa Vista (BVC)	100	1,455	+9.6%	5,233	+8.3%
TOTAL		10,093	+13%	36,490	+16%
Total VINCI Airports		622,333	+1.7%	2,565,760	+4.0%

⁴VINCI Airports has been operating the new Techo International Airport in Phnom Penh since September 9 under an operating contract

* MC: Management Contract